

IN THE UNITED STATES DISTRICT COURT  
FOR THE NORTHERN DISTRICT OF CALIFORNIA

ELEANOR REED,  
Plaintiff,  
v.  
AVIS BUDGET GROUP, INC.,  
Defendant.

No. C 09-01480 CW  
ORDER GRANTING  
DEFENDANT'S  
MOTION FOR  
SUMMARY JUDGMENT  
(Docket No. 27)

Plaintiff Eleanor Reed alleges that, in violation of the California Fair Employment and Housing Act (FEHA), Defendant Avis Budget Group, Inc., retaliated against her for seeking a reasonable accommodation and complaining about disability and race discrimination. Defendant moves for summary judgment or, in the alternative, partial summary judgment. Plaintiff opposes the motion. Defendant objects to evidence offered by Plaintiff in support of her opposition. The motion was heard on November 18, 2010. Having considered oral argument and the papers submitted by the parties, the Court GRANTS Defendant's motion for summary judgment.

BACKGROUND

Defendant employed Plaintiff as a customer service representative (CSR) at its San Francisco International Airport (SFO) rental car concession.

On June 19, 2006, Plaintiff asked Defendant to accommodate her

1 depression and bipolar disorder by permitting her to work a six-  
2 hour day. To support her request, she gave District Manager Matt  
3 Spain, her supervisor, a note from her doctor. That same day,  
4 Plaintiff was placed on unpaid leave, which continued until  
5 November, 2006.

6 On November 16, 2006, Defendant held a meeting held to discuss  
7 accommodations for Plaintiff's disabilities. Among others, the  
8 meeting was attended by Plaintiff; Erinn Height, Defendant's Human  
9 Resources Manager for Northern California; Constance Stephens,  
10 Defendant's Airport Manager for SFO; and John Sheperdson,  
11 Defendant's Regional Manager for the Northwest Region. Plaintiff  
12 was offered a modified work schedule, consisting of four-hour  
13 shifts, four days per week. Plaintiff objected to this  
14 arrangement, complaining that these were not six-hour shifts, as  
15 she had requested, and that this limited schedule would cause her  
16 to lose her medical benefits. According to Height's notes from the  
17 meeting, Plaintiff expressed her belief that she was being  
18 discriminated against based on her "race, color and disability."  
19 Rogers Decl., Ex. 1, at ABG-00058. Height also noted that  
20 Plaintiff stated that she had "consulted the DFEH [Department of  
21 Fair Employment and Housing]." Id. at ABG-00059. Plaintiff  
22 nevertheless agreed to the schedule, stating that she would address  
23 her loss of benefits after she returned to work. Plaintiff resumed  
24 her duties on November 18, 2006.

25 In December, 2006, Defendant notified Plaintiff that she would  
26 be laid off effective December 31, 2006. Because Defendant had  
27 decided to close two of its locations in downtown San Francisco,  
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1 high-seniority employees displaced Plaintiff and three other CSRs  
2 working at SFO.

3 On or about March 19, 2007, Plaintiff filed a complaint with  
4 the California DFEH, charging Defendant with discrimination based  
5 on race and disability. Specifically, she claimed that Defendant  
6 failed to accommodate her disability and engage in the interactive  
7 process. On March 20, 2007, Bess McClain, a consultant for the  
8 DFEH, telephoned Height and informed her of Plaintiff's DFEH  
9 complaint. McClain also sent Height a Notice of Filing of  
10 Discrimination Complaint, dated March 20, 2007, which Height  
11 received. Height also received a letter, dated March 20, 2007,  
12 entitled "Notice of Case Closure," stating that the DFEH had  
13 recommended that Plaintiff's case be referred to the United States  
14 Equal Employment Opportunity Commission (EEOC). Height Decl. ¶ 5  
15 and Ex. B. Height claimed that she did not begin investigating  
16 Plaintiff's DFEH complaint because she believed that the EEOC would  
17 contact her at a later date. As a result, Height stated, she did  
18 not inform Spain or Stephens of Plaintiff's filing. McClain  
19 telephoned Height on May 14, June 19, and June 25, 2007 regarding  
20 Plaintiff's DFEH complaint.

21 In June, 2007, Defendant decided to recall Plaintiff and two  
22 of the employees it laid off in December. On June 12, 2007, Spain  
23 sent a letter to Plaintiff notifying her of her right to return to  
24 work. The letter stated that, to exercise her recall rights,  
25 Plaintiff had to "respond to Constance Stephens at [Stephens's  
26 mobile phone number] within three (3) days after receipt of this  
27 letter and report to work no later than seven (7) days after  
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1 receipt of notice." Spain Decl., Ex. A. The notice stated that  
2 these terms were based on the collective bargaining agreement (CBA)  
3 that governed Plaintiff's employment. On June 15, Spain telephoned  
4 Plaintiff and left her a voicemail message regarding the recall.

5 On June 18, Plaintiff contacted Defendant's SFO location and  
6 spoke to Denise McDonald, who was the lead CSR working that day.  
7 Plaintiff asked to speak to Spain, who apparently was not available  
8 at that time. She then asked McDonald to tell Spain that she  
9 wanted to speak to him. Plaintiff claims that Spain did not call  
10 her back. Spain, however, stated that he believes he called  
11 Plaintiff the next day, but only reached her voicemail. He did not  
12 indicate whether he left a message.

13 On June 21, Plaintiff received Spain's letter requiring her to  
14 respond by June 24. During this period, Stephens was in New Jersey  
15 attending a conference of Defendant's managers. She had her mobile  
16 phone during her trip.

17 On June 22, Plaintiff again called the SFO location and spoke  
18 to McDonald. Plaintiff told McDonald that she was responding to  
19 the recall letter and asked McDonald to communicate this  
20 information to Stephens and Spain. In her declaration, Plaintiff  
21 stated that she left a message on Stephens' office voicemail,  
22 indicating that she wanted to return to work. However, when asked  
23 at her deposition about the calls she made around this period,  
24 Plaintiff did not identify this message, although she stated that

1 she could not remember all the calls she had made.<sup>1</sup>

2 On June 24, Plaintiff spoke to Juan Sandoval, a CSR who was  
3 apparently working at Defendant's SFO location that day. Reed  
4 Decl. ¶ 6. She told Sandoval that she was answering the recall  
5 letter and wanted to return to work.

6 On the morning of June 25,<sup>2</sup> Plaintiff reached Stephens on her  
7 office line and stated that she wanted to return to work. Stephens  
8 screamed that Plaintiff should have contacted her, not McDonald,  
9 and stated that she did not receive any messages from Plaintiff.  
10 When Stephens asked why Plaintiff did not contact her at her mobile  
11 phone number as instructed in the letter, Plaintiff responded that  
12 she did not read the entire letter. Plaintiff then phoned  
13 McDonald, who stated that she gave Stephens Plaintiff's June 22  
14 message. Later that day, Plaintiff phoned Spain, who stated that  
15 she had forfeited her seniority and recall rights because she did  
16 not contact Stephens within the required time period. To follow up  
17 on this conversation, Spain sent Plaintiff a letter confirming that  
18 she had forfeited her recall rights.

19 On June 26, Height emailed Spain and Stephens to inquire as to  
20 whether Plaintiff had contacted either of them during the three-day  
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22 <sup>1</sup> Defendant asserts that Plaintiff's statement that she phoned  
23 Stephens and left her a voicemail is contrary to what Plaintiff  
24 stated at her deposition. At her deposition, Plaintiff stated that  
25 she was not sure whether she had made other calls. The declaration  
need not be disregarded because it does not directly contradict  
Plaintiff's deposition testimony. Burrell v. Star Nursery, Inc.,  
170 F.3d 951, 954 (9th Cir. 1999).

26 <sup>2</sup> Defendant's witnesses claim that these conversations took  
27 place on June 26. For the purposes of this motion, the Court takes  
28 Plaintiff's account of these facts as true.

1 period. Both Spain and Stephens claimed that Plaintiff had not.

2 Spain stated that he learned of Plaintiff's March, 2007 DFEH  
3 complaint sometime in July, 2007; Stephens claimed that she learned  
4 of it "a few months after [Plaintiff] lost her recall rights."  
5 Stephens Decl. ¶ 16.

6 On March 18, 2008, the DFEH issued an accusation against  
7 Defendant based on the allegations contained in Plaintiff's March,  
8 2007 complaint to that agency. Under California Government Code  
9 section 12930(h), this accusation was to be prosecuted before the  
10 California Fair Employment and Housing Commission (FEHC).<sup>3</sup>

11 In June, 2008, Plaintiff filed a second complaint with the  
12 DFEH, charging Defendant with unlawful retaliation for complaining  
13 about discrimination. On September 26, 2008, the DFEH issued an  
14 amended accusation, which included Plaintiff's complaint for  
15 retaliation.

16 On February 3, 2009, the DFEH filed a second amended  
17 accusation to eliminate the unlawful retaliation charge. Prior to  
18 this date, Plaintiff apparently retained the attorney representing  
19 her in this action and sought to litigate her retaliation complaint  
20 in federal court. In March, 2009, Plaintiff filed a lawsuit in San  
21 Francisco County Superior Court, pleading one claim for retaliation

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22 <sup>3</sup> Defendant asks the Court to take judicial notice of the  
23 proceedings before the FEHC in In the Matter of the Accusation of  
24 the Department of Fair Employment and Housing vs. Avis Group, Inc.,  
25 a Delaware Corporation, Respondent, Eleanor Reed, Complainant, Case  
26 No. E200607-A-0811-mpe, and records of those proceedings filed with  
27 Defendant's motion for summary judgment. Because Plaintiff does  
28 not oppose Defendant's request and the existence of these  
proceedings and documents are "capable of accurate and ready  
determination by resort to sources whose accuracy cannot reasonably  
be questioned," the Court GRANTS Defendant's request.

1 in violation of FEHA. Defendant removed the action to federal  
2 court in April, 2009.

3 In May and June, 2009, an administrative law judge for the  
4 FEHC held proceedings on the DFEH's accusation against Defendant.  
5 On October 19, 2010, the FEHC issued a final decision on the  
6 matter. It concluded that Defendant failed to provide Plaintiff  
7 with a reasonable accommodation, failed to engage in the  
8 interactive process, made unlawful inquiries about her  
9 disabilities, subjected her to disparate treatment on the basis of  
10 her disabilities and failed to take steps to prevent  
11 discrimination.

#### 12 LEGAL STANDARD

13 Summary judgment is properly granted when no genuine and  
14 disputed issues of material fact remain, and when, viewing the  
15 evidence most favorably to the non-moving party, the movant is  
16 clearly entitled to prevail as a matter of law. Fed. R. Civ. P.  
17 56; Celotex Corp. v. Catrett, 477 U.S. 317, 322-23 (1986);  
18 Eisenberg v. Ins. Co. of N. Am., 815 F.2d 1285, 1288-89 (9th Cir.  
19 1987).

20 The moving party bears the burden of showing that there is no  
21 material factual dispute. Therefore, the court must regard as true  
22 the opposing party's evidence, if supported by affidavits or other  
23 evidentiary material. Celotex, 477 U.S. at 324; Eisenberg, 815  
24 F.2d at 1289. The court must draw all reasonable inferences in  
25 favor of the party against whom summary judgment is sought.  
26 Matsushita Elec. Indus. Co. v. Zenith Radio Corp., 475 U.S. 574,  
27 587 (1986); Intel Corp. v. Hartford Accident & Indem. Co., 952 F.2d  
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1 1551, 1558 (9th Cir. 1991).

2 Material facts which would preclude entry of summary judgment  
3 are those which, under applicable substantive law, may affect the  
4 outcome of the case. The substantive law will identify which facts  
5 are material. Anderson v. Liberty Lobby, Inc., 477 U.S. 242, 248  
6 (1986).

7 Where the moving party does not bear the burden of proof on an  
8 issue at trial, the moving party may discharge its burden of  
9 production by either of two methods:

10 The moving party may produce evidence negating an  
11 essential element of the nonmoving party's case, or,  
12 after suitable discovery, the moving party may show that  
13 the nonmoving party does not have enough evidence of an  
14 essential element of its claim or defense to carry its  
15 ultimate burden of persuasion at trial.

16 Nissan Fire & Marine Ins. Co., Ltd., v. Fritz Cos., Inc., 210 F.3d  
17 1099, 1106 (9th Cir. 2000).

18 If the moving party discharges its burden by showing an  
19 absence of evidence to support an essential element of a claim or  
20 defense, it is not required to produce evidence showing the absence  
21 of a material fact on such issues, or to support its motion with  
22 evidence negating the non-moving party's claim. Id.; see also  
23 Lujan v. Nat'l Wildlife Fed'n, 497 U.S. 871, 885 (1990); Bhan v.  
24 NME Hosps., Inc., 929 F.2d 1404, 1409 (9th Cir. 1991). If the  
25 moving party shows an absence of evidence to support the non-moving  
26 party's case, the burden then shifts to the non-moving party to  
27 produce "specific evidence, through affidavits or admissible  
28 discovery material, to show that the dispute exists." Bhan, 929  
F.2d at 1409.



1 If the moving party discharges its burden by negating an  
2 essential element of the non-moving party's claim or defense, it  
3 must produce affirmative evidence of such negation. Nissan, 210  
4 F.3d at 1105. If the moving party produces such evidence, the  
5 burden then shifts to the non-moving party to produce specific  
6 evidence to show that a dispute of material fact exists. Id.

7 If the moving party does not meet its initial burden of  
8 production by either method, the non-moving party is under no  
9 obligation to offer any evidence in support of its opposition. Id.  
10 This is true even though the non-moving party bears the ultimate  
11 burden of persuasion at trial. Id. at 1107.

#### 12 DISCUSSION

13 In her complaint, Plaintiff alleges that Defendant retaliated  
14 against her for "seeking reasonable accommodation of her  
15 disabilities and complaining of disability and race  
16 discrimination." Compl. ¶ 15. Defendant argues that, based on the  
17 FEHC proceedings, either the doctrine of res judicata or collateral  
18 estoppel precludes Plaintiff's retaliation claim to the extent that  
19 it is based on her request for a reasonable accommodation in June,  
20 2006. Even if it were not so precluded, Defendant asserts that  
21 Plaintiff fails to proffer any evidence that her accommodation  
22 request led to the alleged adverse action. Plaintiff does not  
23 assert in her opposition to Defendant's motion for summary judgment  
24 that her retaliation claim is based on her request for an  
25 accommodation; indeed, her chronology of facts makes no mention of  
26 her June, 2006 request. See Opp'n 5. And, at the hearing on  
27 Defendant's motion, Plaintiff represented that her case rests on  
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1 her protests about discrimination at the November 16, 2006 meeting  
2 and the filing of her DFEH complaint in March, 2007. Accordingly,  
3 because Plaintiff represents that she seeks relief based only on  
4 these two instances of protected activity, summary judgment is  
5 granted on her retaliation claim to the extent it rests on her  
6 request for a reasonable accommodation. Below, the Court considers  
7 her claim only insofar as it is based on her complaints of  
8 discrimination.

9 Claims for retaliation under FEHA are analyzed under the  
10 burden-shifting framework established in McDonnell Douglas Corp. v.  
11 Green, 411 U.S. 792 (1973). Yanowitz v. L'Oreal USA, Inc., 36 Cal.  
12 4th 1028, 1042 (2005). To establish a prima facie case of  
13 retaliation, a plaintiff must "show (1) he or she engaged in a  
14 'protected activity,' (2) the employer subjected the employee to an  
15 adverse employment action, and (3) a causal link existed between  
16 the protected activity and the employer's action." Id. at 1041.  
17 Once a plaintiff establishes a prima facie case, a presumption of  
18 retaliatory intent arises. See id. at 1042. To overcome this  
19 presumption, the defendant must come forward with a legitimate,  
20 non-retaliatory reason for the employment decision. Id. If the  
21 defendant provides that explanation, the presumption disappears and  
22 the plaintiff must demonstrate that the defendant acted with  
23 retaliatory intent. See id.

24 To survive summary judgment, a plaintiff must then introduce  
25 evidence sufficient to raise a genuine issue of material fact as to  
26 whether the reason the employer articulated is a pretext for  
27 retaliation. A plaintiff may rely on the same evidence used to  
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1 establish a prima facie case or put forth additional evidence. See  
2 Coleman v. Quaker Oats Co., 232 F.3d 1271, 1282 (9th Cir. 2000);  
3 Wallis v. J.R. Simplot Co., 26 F.3d 885, 892 (9th Cir. 1994).  
4 However, "in those cases where the prima facie case consists of no  
5 more than the minimum necessary to create a presumption of  
6 [retaliation] under McDonnell Douglas, plaintiff has failed to  
7 raise a triable issue of fact." Wallis, 26 F.3d at 890.

8 Plaintiffs can provide additional evidence of "pretext  
9 (1) indirectly, by showing that the employer's proffered  
10 explanation is unworthy of credence because it is internally  
11 inconsistent or otherwise not believable, or (2) directly, by  
12 showing that unlawful [retaliation] more likely motivated the  
13 employer." Raad v. Fairbanks N. Star Borough Sch. Dist., 323 F.3d  
14 1185, 1194 (9th Cir. 2003) (citation and internal quotation marks  
15 omitted). When plaintiffs present indirect evidence that the  
16 proffered explanation is a pretext for retaliation, "that evidence  
17 must be specific and substantial to defeat the employer's motion  
18 for summary judgment.'" EEOC v. Boeing Co., 577 F.3d 1044, 1049  
19 (9th Cir. 2009) (quoting Coghlan v. Am. Seafoods Co. LLC, 413 F.3d  
20 1090, 1095 (9th Cir. 2005)). When plaintiffs proffer direct  
21 evidence that the defendant's explanation is a pretext for  
22 retaliation, "very little evidence" is required to avoid summary  
23 judgment. See Boeing, 577 F.3d at 1049.

24 Defendant does not dispute that Plaintiff engaged in protected  
25 activity by complaining about discrimination or suffered an adverse  
26 employment action when it terminated her recall rights. However,  
27 Defendant asserts that Plaintiff fails to demonstrate a causal link  
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1 between any protected activity and the forfeiture of her recall  
2 rights.

3 Plaintiff does not raise a genuine issue of material fact  
4 concerning whether Defendant retaliated against her for filing her  
5 a DFEH complaint in March, 2007. Defendant contends that Spain and  
6 Stephens made the decision to terminate Plaintiff's right to return  
7 to work, and Plaintiff does not offer any contrary evidence. And  
8 although Height knew of the March, 2007 DFEH complaint at the time  
9 Plaintiff forfeited her recall rights, Plaintiff offers no evidence  
10 that either Spain or Stephens were also aware of it or that Height  
11 directed them to prevent Plaintiff from returning to work.  
12 Plaintiff cannot establish a causal link between her complaint to  
13 the DFEH and Spain and Stephens's alleged retaliation without  
14 evidence that they knew that she had filed it, see Morgan v.  
15 Regents of Univ. of Cal., 88 Cal. App. 4th 52, 70 (2000) (citing  
16 Cohen v. Fred Meyer, Inc., 686 F.2d 793, 796 (9th Cir. 1982)), or  
17 that Height instructed them to take the adverse action because of  
18 it.

19 Plaintiff asserts that, even though the November 16, 2006  
20 meeting was not proximate in time to the adverse employment action,  
21 a triable issue nonetheless exists because the recall was "the  
22 first opportunity" for Defendant to retaliate for her complaints at  
23 that meeting. Opp'n 6. This argument is not without legal  
24 support. In Porter v. California Department of Corrections, the  
25 plaintiff complained she was sexually harassed by a co-worker who,  
26 at the time, held the same position as she did. 419 F.3d 885, 888-  
27 89 (9th Cir. 2005). Approximately two years later, that co-worker  
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1 was promoted to a position in which he handled vacation requests  
2 and personnel assignments. Id. at 889. The plaintiff alleged  
3 that, after he was elevated, the co-worker retaliated against her  
4 by refusing to grant vacation time and rejecting or cancelling her  
5 transfer requests. Id. The Ninth Circuit concluded that the delay  
6 between the plaintiff's protected activities and the purported  
7 adverse actions did not preclude a finding of causation because the  
8 alleged retaliator did not have an opportunity to retaliate sooner.  
9 Id. at 895 (citing Keyser v. Sacramento City Unified Sch. Dist.,  
10 265 F.3d 741, 752 n.4 (9th Cir. 2001); Kachmar v. SunGard Data  
11 Sys., Inc., 109 F.3d 173, 177 (3d Cir. 1997)). In addition to  
12 providing a valid reason for the apparent lack of temporal  
13 proximity, the plaintiff proffered evidence to suggest the  
14 existence of a retaliatory motive. Porter, 419 F.3d at 895.

15 Plaintiff's case is not analogous to Porter. Here, Defendant  
16 had an opportunity before June, 2007 to retaliate against Plaintiff  
17 for her November, 2006 complaints. Plaintiff worked for Defendant  
18 for over a month following the November 16, 2006 meeting. Further,  
19 Defendant could have retaliated by deciding not to recall  
20 Plaintiff, in violation of her rights under the CBA. And, unlike  
21 Porter, Plaintiff offers no other evidence to support an inference  
22 of a retaliatory motive. Stephens was the only decision-maker  
23 present at the November 16, 2006 meeting. However, the record does  
24 not suggest that, in June, 2007, Stephens harbored retaliatory  
25 intent based on Plaintiff's comments or that she even remembered  
26 them.

27 Even if Plaintiff made out her prima facie case, Defendant  
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1 maintains that it prevented her from returning to work because she  
2 failed to satisfy the requirements of the CBA. It did not want to  
3 create precedent in a unionized workplace that it excuses employees  
4 who do not follow recall instructions. Nor did it wish to risk a  
5 grievance from another employee who did follow the rules but was  
6 disadvantaged by Defendant's excusing Plaintiff from doing so.  
7 Because it offers legitimate, non-retaliatory reasons for its  
8 action, the burden shifts to Plaintiff to offer evidence that  
9 Defendant's reasons were pretextual. She fails to do so.

10 Plaintiff maintains that the CBA did not require a response to  
11 a particular phone number. However, the CBA did not prevent  
12 Defendant from designating the manner in which Plaintiff must  
13 respond. See Appalachian Reg'l Healthcare, Inc. v. United  
14 Steelworkers of Am., 245 F.3d 601, 606 (6th Cir. 2001) (stating  
15 that management retains discretion over matters not addressed in a  
16 CBA). Plaintiff does not dispute that she did not follow the  
17 instructions contained in the letter.

18 Plaintiff also asserts that Height's email to Spain and  
19 Stephens is evidence of pretext because it "betrays an awareness  
20 that Ms. Reed had attempted to call and that she had complained of  
21 discrimination in the past." Opp'n 7. However, it is not clear  
22 how Height's inquiry into whether Spain or Stephens had  
23 conversations with Plaintiff demonstrates Height's awareness that  
24 Plaintiff had called either of them. Plaintiff points to no  
25 evidence that, prior to sending the email to Spain and Stephens,  
26 Height was aware of her calls. Further, Defendant does not dispute  
27 that Height knew of Plaintiff's protected activities. But as noted  
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1 above, Spain and Stephens apparently were the relevant decision-  
2 makers, and there is no evidence that Height caused Plaintiff to  
3 lose her recall rights.

4 Accordingly, summary judgment is warranted on Plaintiff's  
5 retaliation claim. She fails to make out her prima facie case and,  
6 even if she did, Defendant provides legitimate, non-retaliatory  
7 reasons and Plaintiff does not provide evidence of pretext.  
8 Because her substantive claim does not survive summary judgment,  
9 the Court need not consider the parties' arguments concerning her  
10 entitlement to punitive damages. To the extent the Court relied on  
11 evidence to which Defendant objected, those objections are  
12 overruled as moot.

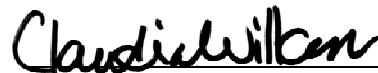
13 CONCLUSION

14 For the foregoing reasons, the Court GRANTS Defendant's motion  
15 for summary judgment in its favor on Plaintiff's retaliation claim.  
16 (Docket No. 27.)

17 The Clerk shall enter judgment and close the file. Defendant  
18 shall recover costs from Plaintiff.

19 IT IS SO ORDERED.

20 Dated: 12/17/2010



CLAUDIA WILKEN  
United States District Judge